



PlumpyField® network



2024 | 2025 | Activity Report



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The PlumpyField® network



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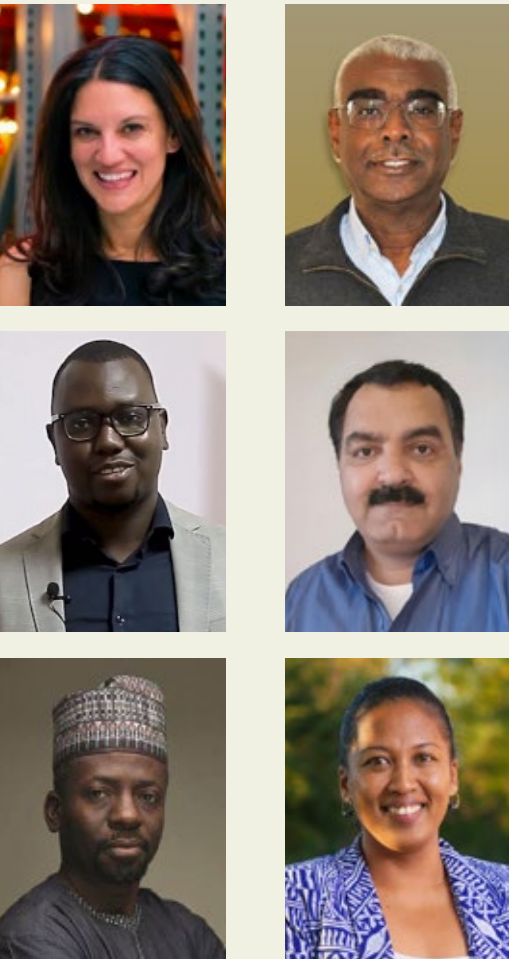
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Joint message

2024 | 2025 | Activity Report

The PlumpyField® members



As this report on our 2024 activities is released in a profoundly altered and deeply concerning geopolitical context, we, the members of the PlumpyField® network, reaffirm our unwavering commitment to advancing nutrition autonomy for all.

Present on every continent, our network has, for the past twenty years, expanded the availability of nutritional solutions, enabling humanitarian and health actors to reach more beneficiaries. PlumpyField® is also a driver of local development, through industrial facilities and support for agricultural value chains. It is, above all, a community of agrifood industry professionals, with diverse cultures and approaches, who share common values and work together on practical solutions.

In 2025, as detailed in this report, we made significant efforts to strengthen the resilience of our structures despite a marked decline in demand for funded malnutrition treatment products, within a context of a complete reconfiguration of the global solidarity model. The increasingly complex and unstable global geopolitical environment expected in 2026 will not alter our determination to carry out our mission. This will involve greater integration of local agricultural value chains, continuous improvement of our production methods to ensure the highest product quality at the best price, and a move toward diversifying responses to the nutritional needs of vulnerable populations.

UN agencies, NGOs, governments, and members of the PlumpyField® network: together, we must address issues that are fundamental for the future. How can we continue to innovate collectively for the most vulnerable in such a difficult context? How can we ensure that the perspectives of local and international producers are heard within a restructured aid system? How do we uphold the highest quality standards while working to reduce the cost of nutritional products? How do we reconcile the need for local production close to vulnerables with the role of international producers in responding to major global crises? These are the questions that guide our action, today and in the years to come.





Committed to fighting malnutrition

Launched in 2005 by Nutriset, which is now also one of its members and its coordinator through Nutriset France and Nutriset Développement, the PlumpyField® network brings together a committed network of local and independent entrepreneurs united by a shared mission: to fight against malnutrition. Together, they produce ready-to-use nutritional solutions that meet the highest international standards for the treatment and prevention of malnutrition.

Today, the network includes 9 members based in Central America, Africa, Asia, France, and the United States. This global presence combines local anchoring with technical excellence, enabling a rapid and tailored response to needs. The model blends local production with complementary international capabilities to ensure effective responses, even in emergency situations.

All members share a strong ambition:

to contribute to the nutritional autonomy of countries. This means building the capacity to identify a population's nutritional needs and meet them in a sustainable way using locally produced solutions.

This ambition goes beyond nutrition. Local production also creates jobs, supports agricultural sectors, facilitates logistics, and improves the cultural acceptability of products. These are all levers that help drive long-term economic development in the countries where the network operates.

The five complementary areas of action

Producing high-quality nutritional solutions

Building on the technologies and expertise of Nutriset Group, members locally manufacture the Plumpy® and Enov® product lines, designed to meet the needs of children, pregnant and breastfeeding women, and adults experiencing nutritional vulnerability.

Developing industrial tools, knowledge, and expertise

This development goes hand in hand with increased production capacity to meet the needs of humanitarian actors in terms of both quantity and quality. The network meets the highest international quality standards through the implementation of processes, quality management systems, and proven tools.



Working with local and regional suppliers, farmers, and value chains

Network members actively support local economic development through close and long-term collaboration with all stakeholders in local agricultural value chains, including producers, processors, and distributors, so they can meet their needs for high-quality raw materials.

Supporting stakeholders and evolving needs

In partnership with local actors and governments, the network provides innovative solutions that address emerging needs and help strengthen the nutritional autonomy of these countries.

Supporting the development of upstream and downstream local services

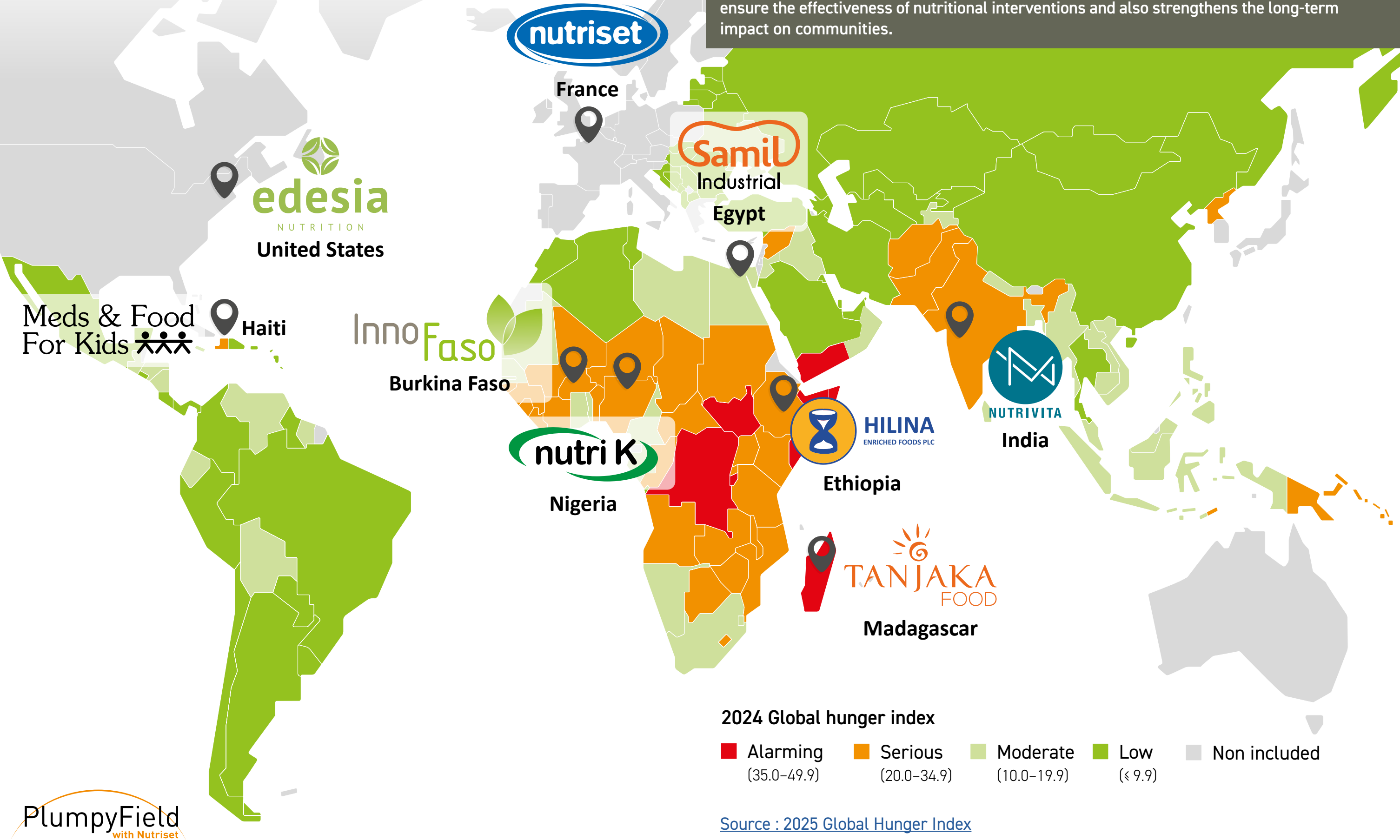
Members also actively contribute to the development of other economic activities in their countries, whether through the creation of analytical laboratories or the establishment of innovative distribution channels.

This network-based organization, built on strong local anchoring, complementary international support, and a shared vision, enables the PlumpyField® network to respond effectively to today's nutritional challenges.



A network Close to the needs

PlumpyField® network members are located in the heart of regions most affected by malnutrition, such as Sub-Saharan Africa, South Asia, and Haiti. By producing directly in these countries, they bring solutions closer to vulnerable populations, in areas where the hunger index is considered alarming or serious. This geographic proximity helps ensure the effectiveness of nutritional interventions and also strengthens the long-term impact on communities.



Tackling Global Challenges

A global food crisis with long-lasting effects

In 2025, global food security experienced a sharp decline amid multiple and ongoing crises. Armed conflicts, climate disruptions, and economic instability severely disrupted supply chains and worsened malnutrition, particularly among children and pregnant women. More than 295 million people across 53 countries and territories faced acute levels of hunger, an increase of 13.7 million compared to 2023.

Prolonged armed conflicts, especially in the Sahel, Gaza, Sudan, and Yemen, led to massive population displacement, limited access to humanitarian aid, and caused long-term destabilization of food systems.

At the same time, extreme weather events such as prolonged droughts and floods reduced agricultural capacity in several vulnerable regions, including Somalia, India, and Southeast Asia.

This disruption in production was accompanied by high volatility in food markets. Prices for wheat and corn rose significantly, affecting economic access to quality food, especially in already fragile countries. Food inflation reached alarming levels, surpassing 100% in some places like Lebanon.

Together, these compounding crises have driven large-scale population movements and deepened food insecurity. In the face of this convergence of risk factors, it is essential to strengthen local capacities to produce, adapt, and distribute nutritional solutions.

[Source: 2025 Global Report on Food Crises \(GRFC\)](#)



Trends and developments in the nutrition and health sector

The dynamics of the nutrition sector evolved in 2024 | 2025 due to the combined effect of growing needs and increasing regulatory, social, and environmental demands.

Three major trends are becoming increasingly clear:



The institutionalization of nutrition in healthcare pathways: More and more health systems are integrating nutrition into medical protocols, including in oncology, geriatrics, infectious diseases, and perinatal care.



The expansion of public policies: Governments and international donors are broadening their nutrition efforts to reach wider populations, beyond the traditional focus on children under five.



The growing importance of sustainability: Environmental impact, traceability, and production conditions are becoming key differentiating factors, even in humanitarian procurement processes.

At the same time, economic pressures such as inflation, logistical constraints, and limited public budgets are slowing the rollout of certain interventions. These tensions reinforce the need for hybrid models that are both relevant from a public health perspective and sustainable from an operational standpoint.

The PlumpyField® network is fully aligned with this shift, offering local solutions that respond to the evolving expectations of the sector and its beneficiaries.



New quality and regulatory requirements

Since April 1, 2024, version 6 of the FSSC 22000 standard has become mandatory. It introduces new requirements related to food safety, equipment management, and food loss prevention. All production sites within the PlumpyField® network have successfully obtained this new certification validation following audits conducted in 2024 | 2025.



In parallel, Nutriset Group has implemented new packaging specifications, including those required by the World Food Programme (WFP), by adding new types of information aimed at strengthening traceability and improving user information.

Lastly, the network is also anticipating the emergence of new health regulations. In 2024, the Food and Agriculture Organisation (FAO) released an initial report on the presence of the contaminant GE 3-MCPD in certain edible oils. Although no regulatory thresholds have been established yet, members of the PlumpyField® network have launched active monitoring to align with the recommended levels.



2024 | 2025: Key Results

Key milestones of 2024 | 2025

SEPTEMBER 2024

79th United Nations General Assembly – Science Summit: Alongside international experts, Hilina Enriched Foods presented new developments in gut microbiota research to support the fight against child malnutrition. The objective is to develop MD-RUTF, therapeutic foods that target gut health. This work is part of the UN's Pact for the Future, adopted to accelerate progress toward the Sustainable Development Goals.



NOVEMBER 2024

African Agri Investment Indaba Conference: The PlumpyField® network was presented as a case study to highlight the need for developing sustainable value chains through local partnerships, strengthening the capacities of stakeholders in Africa, and promoting more inclusive agricultural models.



Focus on the VAMP Project

The VAMP project, involving several members of the PlumpyField® network, aims to strengthen local peanut supply chains while ensuring the nutritional quality of products. By identifying peanut varieties that are both resilient and have a fatty acid profile suited for RUTF production, the project helps structure sustainable agricultural value chains and supports local communities.

MARCH 2025

In March 2025, the Nutrition for Growth Summit 2025 brought together in Paris the key stakeholders involved in the fight against malnutrition: governments, international organizations, NGOs, researchers, and companies. Over several days, discussions focused on concrete commitments to strengthen access to quality nutrition, support sustainable food systems, and accelerate actions in favor of the world's most vulnerable populations.



NOVEMBER 2025

Network members gathered for a week of discussions, collaborative work, and experience sharing. This biennial event provided an opportunity to review the network's strategic directions, highlight its achievements, identify areas for improvement, and strengthen cooperation among members.



2025 operational results

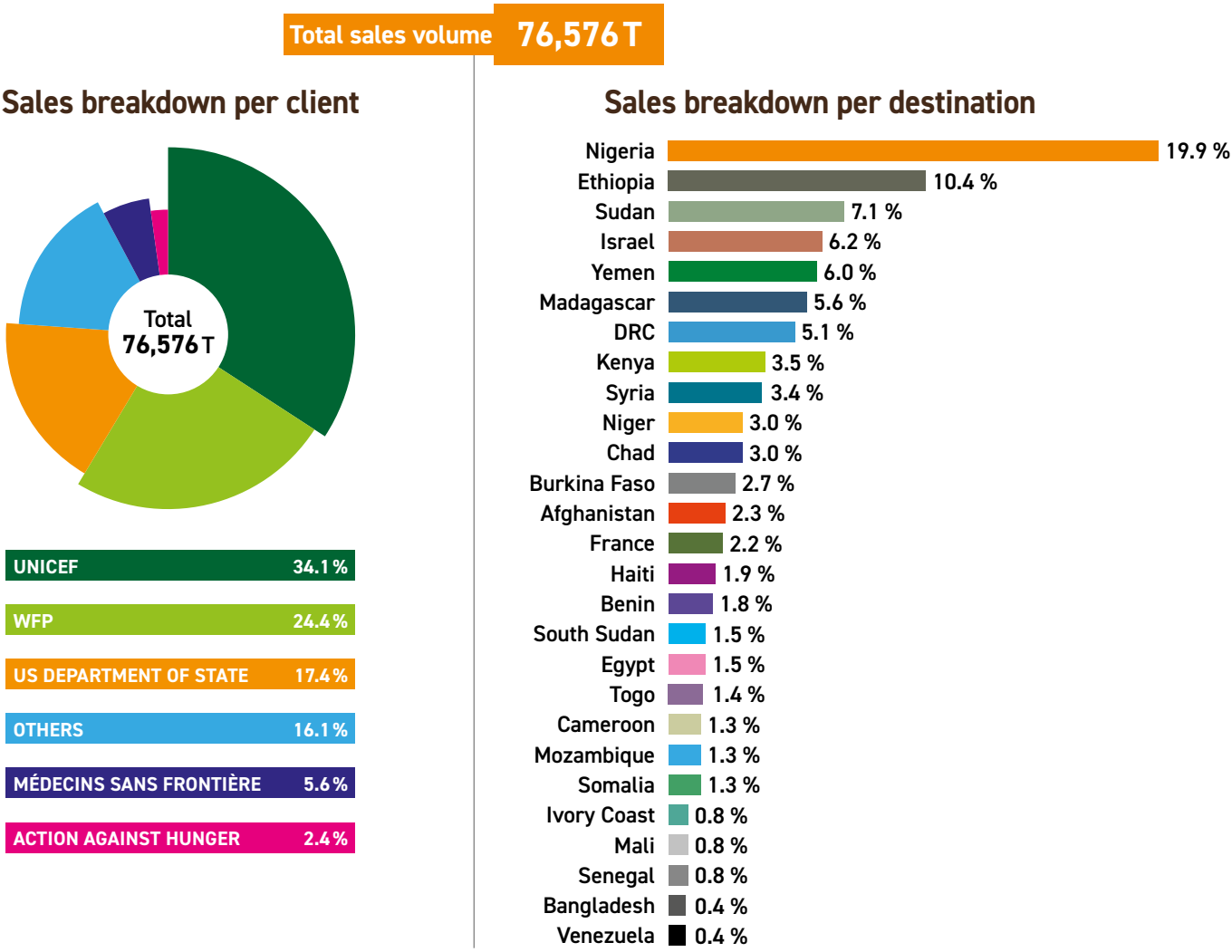


2025: Key Results

In 2025, total sales volume amounted to 76,576 tonnes. The main customers were UNICEF (34.1%), WFP (24.4%), and the U.S. Department of State (17.4%), together accounting for more than 75.9% of volumes.

Products were shipped to more than 104 countries, with a strong concentration in a few priority destinations. Nigeria (19.8%), Ethiopia (10.4%), and Sudan (7.1%) ranked as the leading beneficiary countries, followed by Israel (6.2%) and Yemen (6.0%).

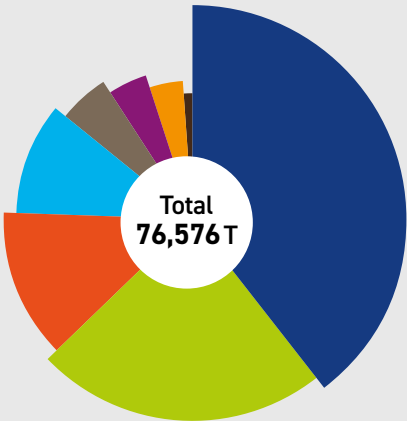
This distribution reflects the ongoing commitment to responding to nutritional emergencies in major humanitarian crisis contexts.



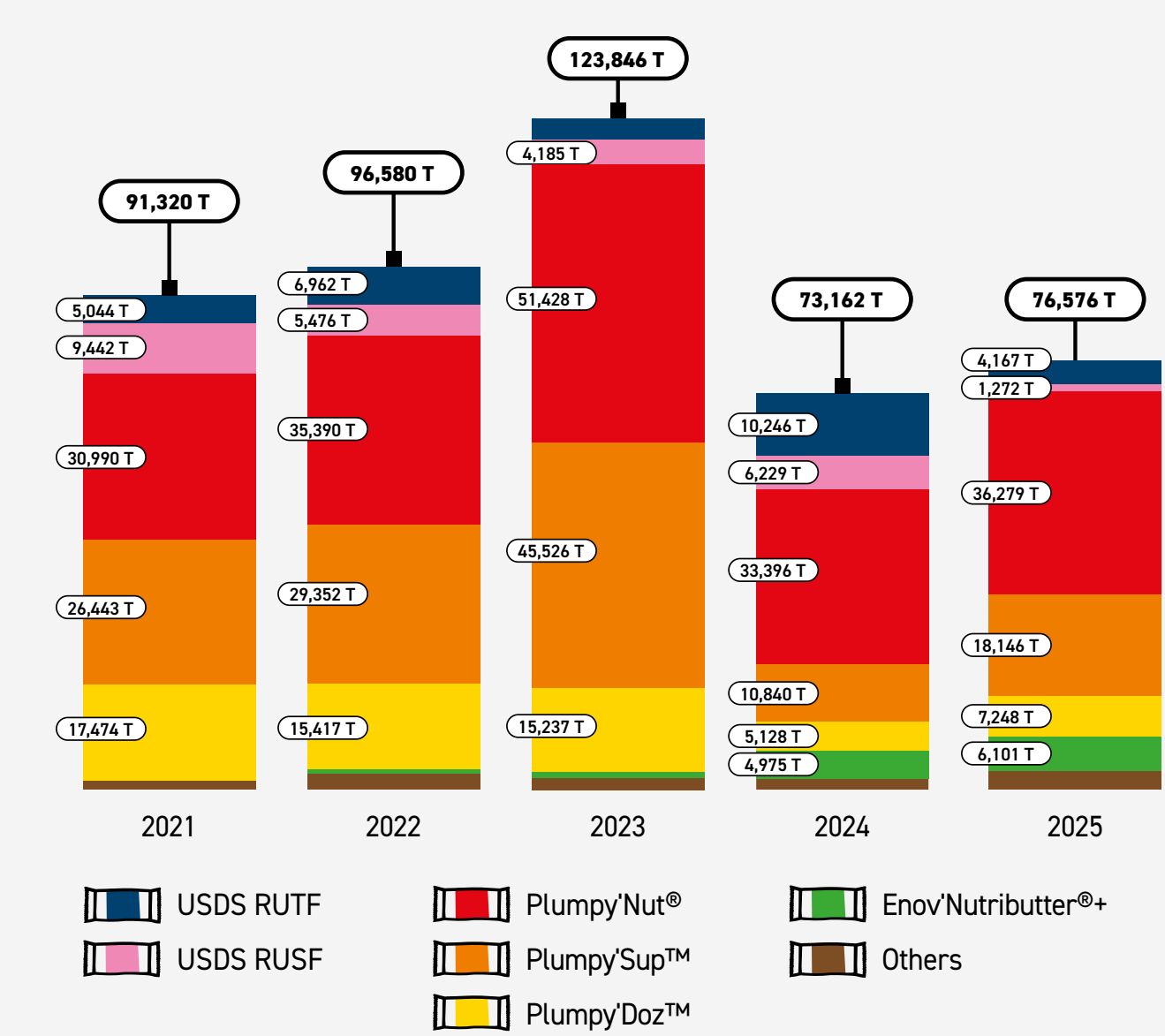
Sales volumes are shared among the different members with contributions tailored to local capacities and contexts. Together, Edesia and Nutriset account for nearly 63% of total volumes. The other members complete this distribution, reflecting the network's collective mobilization to meet the needs of vulnerable populations.

Sales breakdown per member

Nutriset	30,331 T	(39.6 %)
Edesia	17,828 T	(23.3 %)
NutriK	9,818 T	(12.8 %)
Hilina	7,910 T	(10.3 %)
Nutrivita	3,811 T	(5.0 %)
InnoFaso	3,162 T	(4.1 %)
Tanjaka	2,953 T	(3.9 %)
MFK	784 T	(1.0 %)



Sales breakdown per product



A year of challenges

In 2022, in the context of the conflict in Ukraine, funding allocated to humanitarian and nutrition programs rose to unprecedented levels. Funded demand increased significantly, particularly from United Nations agencies, with a projected growth of 65% for the following year. To meet this momentum, the entire network mobilized by strengthening teams, investing in industrial capacity, and scaling up production.

As a result, 2024 was marked by remarkable growth, with a 28.2% increase in manufactured solutions.

In 2025, some donors did not renew their funding, causing a sudden and unpredictable drop in activity. Production fell to 76,576 metric tons, representing a decrease of nearly 60%.

Despite this abrupt halt, the network's resilience and the continued commitment of its members have kept a response in place, but they cannot compensate for the scale of the contraction. The entire ecosystem has been weakened, at a time when needs are only growing.

These results are made possible by a unique model of collaboration among network members. By fostering skill-sharing, tailored support, and complementary expertise, PlumpyField® strengthens its collective capacity for action year after year.

The Strength of Unity

A network built on cooperation and shared knowledge

Our network brings together private companies and NGOs within a collaborative ecosystem. This diversity of actors, spread across multiple continents, fosters rich dialogue and complementary expertise that benefit every member.

The strength of the model lies in the sharing of information, best practices, and technical innovations, all within a framework of continuous improvement.

This pooling of knowledge accelerates the development of solutions tailored to nutritional challenges and strengthens local production capacity. Regular exchanges, technical workshops, experience-sharing sessions, and joint projects also help build common positions on major sector challenges, reinforcing the network's influence with institutional and commercial partners.



Tailored support delivered by a team of experts

Inspired by the franchise model, PlumpyField® enables the establishment of sustainable production systems in developing countries.

In 2025, PlumpyField members continued to build on the Nutriset Group's expertise and experience, with dedicated support from Nutriset Développement including:

Technical and industrial excellence

- Exclusive control of processes using specific technological ingredients (ITS), which ensure the nutritional value and stability of the products.
- Recognized expertise in food engineering, including the installation of high-performance, guaranteed, and optimized equipment.
- Initial (Egypt, 2024) and continuous training of teams to uphold the highest standards of operational excellence.

Intellectual property and product development

- Use of patents and trademarks from the well-known Plumpy® and Enov® product lines.
- Privileged access to Nutriset Group's research results, with a 2025 focus on improving and diversifying existing products and integrating locally available raw materials.
- Possibility to co-develop new formulas tailored to local markets.



Graphic design and packaging

- Design and update of packaging templates in line with client specifications and international food standards, within a common visual identity.
- Packaging optimization, with 2024 efforts focused on innovative formats and materials for both treatment and prevention products.

Advocacy, awareness and meeting demand

- Support in leading advocacy activities to position nutrition as a national and international priority.
- Development of a strong network identity through shared messaging, joint communications, and tailored materials.
- Guidance in implementing long-term commitments to reinforce the network's social and environmental responsibility.
- Deep understanding of the sector's leading global buyers and of shifts in their operating context, including the impact of funding cuts in 2024.
- Continuous innovation in distribution strategies.

These areas of expertise are provided according to the specific needs of each organization, its context, level of maturity, and ambitions. Thanks to this tailored approach, members benefit from agile support that is adapted to their operational needs and the evolving dynamics of their local environment.

Quality and traceability systems

- FSSC 22000 certification, ensuring strong Food Safety Management Systems and maintained across all PlumpyField® members in 2024.
- Regular audits to ensure continuous improvement of quality processes.
- Full traceability from raw materials to finished products, supported by proven methodology and dedicated software.

Management of strategic supplies

- Expertise in procurement and sourcing, optimizing between local purchases and international markets depending on the availability and quality of raw materials.
- Support for the structuring of local agricultural supply chains.
- Ongoing assessment of the resilience of local and international value chains, including two studies in 2024 on the availability of raw materials in Africa and their vulnerability to climate change.
- Pooling efforts within the PlumpyField® network to identify, validate and monitor quality raw material suppliers.



Aligning Our Ambitions with the Nutriset Group

"Preparing the Future" strategy (2024–2027)



3 billion
people have limited
access to quality
nutrition

735 million
people suffer from
acute malnutrition

The 2024 global nutrition assessment confirms the scale of the challenges ahead. More than 3 billion people still struggle to access quality food, and 735 million suffer from acute malnutrition. This reality increasingly affects a wider range of people, including hospitalized older adults and patients with chronic illnesses, where nutrition plays a vital role in care and recovery.

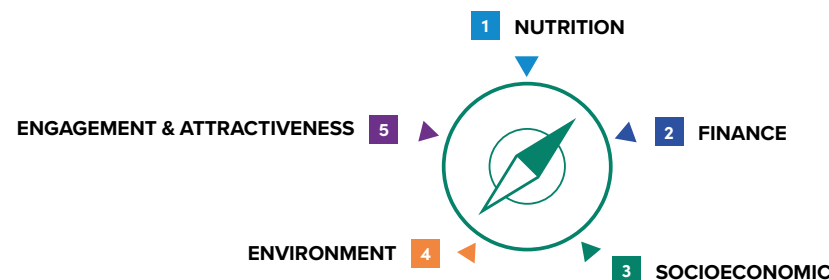
This diagnosis reaffirms the relevance and urgency of our shared mission in 2024. At the same time, it calls on us to rethink the scope of our ambitions and the full extent of our potential impact. The challenges we face extend far beyond our traditional areas of intervention and demand a more systemic approach.

In response to this growing complexity, our strategy "Preparing the Future" (2024–2027) is built around two key priorities:

- Strengthening our expertise and expanding our impact in the fight against malnutrition,
- Supporting the integration of nutrition into healthcare protocols by creating synergies between nutritional and medical approaches, while adapting our ways of working and factoring climate issues into long-term planning.

This strategy is implemented through robust levers: supporting local agricultural ecosystems, strengthening product innovation, adapting industrial models, and expanding our capacity to influence, in order to firmly embed nutrition at the heart of collective decision-making.

The 5-Impact Compass



To support this long-term strategy, we have developed our own management tool: the Five-Impact Compass. This structured approach enables us to **track and assess the outcomes of our actions across five key dimensions**: nutritional, financial, socio-economic, environmental, and human (engagement and attractiveness).

Each PlumpyField® member is gradually adopting this Compass as a tool for decision-making, management, and continuous improvement. It helps align local strategies with the Group's global commitments, while taking into account each context's specificities. It also provides a framework for dialogue with institutional and financial partners, offering a 360° view of our contribution to the Sustainable Development Goals.

Integrating the climate strategy

In a +4°C
world



1.8 billion
additional people will suffer
from hunger

Climate change is having a profound impact on agricultural resources, health systems, and the living conditions of the most vulnerable populations. Droughts, floods, storms, and wildfires disrupt harvests, damage infrastructure, and weaken the long-term capacity of local systems to produce and deliver quality food.



Fighting malnutrition also means fighting climate change

For many NGOs and humanitarian organizations, climate change is now recognized as one of the **leading causes of malnutrition**, alongside armed conflicts, lack of access to water, and economic crises.

Recognizing these interdependencies, the PlumpyField® network puts climate at the core of its global strategy, built around four key priorities:

- Reducing our carbon footprint
- Anticipating climate-related risks
- Identifying and leveraging opportunities linked to the energy transition
- Adapting our activities to the challenges of climate change

By 2027, each member will implement its own climate roadmap, combining a **greenhouse gas reduction plan with an adaptation plan**. This decentralized approach ensures stronger consideration of local specificities, while maintaining the overall coherence of our climate commitment.

**NUTRITION
FOR GROWTH
PARIS 2025**

Feedback on the Nutrition for Growth (N4G) Summit

The entire nutrition community gathered in Paris in March 2025 to highlight the importance of nutrition in human and social development and to raise awareness about the scourge of malnutrition, which disproportionately affects women, children, and older people (stunting, wasting, undernutrition, overweight, and obesity). Ambitious policies and financial commitments made by all stakeholders during the summit will help improve the health and well-being of millions of people.

The PlumpyField network is a valuable tool for stakeholders committed to strengthening the transition toward sustainable food systems and/or resilient health systems. Through local production, strengthened agricultural value chains, the development of strong partnerships, and responses tailored to the specific needs of populations, network members can make a real difference. Given the scale of the challenges, collective mobilization from all stakeholders is essential to ensure that nutrition remains a priority.

All commitments made during the Nutrition4Growth Summit are available in the annexes of the Summit Final Declaration: www.nutritionforgrowth.org



Edesia Nutrition

Member of the network since 2009



Navyn Salem
Managing Director

Edesia Nutrition is a nonprofit social enterprise on a mission to end malnutrition. We make, move, ship, and partner with organizations to get our lifesaving food to children around the world who need it most. Our work focuses on four key areas:

- **Producing lifesaving food** that prevent and treat malnutrition in the world's most vulnerable populations.
- **Reaching children in crisis** by delivering nutrition to communities affected by conflict, natural disasters, and humanitarian crises.
- **Advancing innovation and strengthening local systems** to expand sustainable nutrition solutions around the world.
- **Elevating awareness and advocacy efforts** to bring greater attention, funding, support, and action to the global malnutrition crisis.

In 2025, humanitarian needs continued to rise as conflict, climate shocks, and economic instability pushed more children into malnutrition. At the same time, the global nutrition community faced unprecedented uncertainty when USAID was dismantled and funding was significantly cut or stalled for food security and nutrition programs.

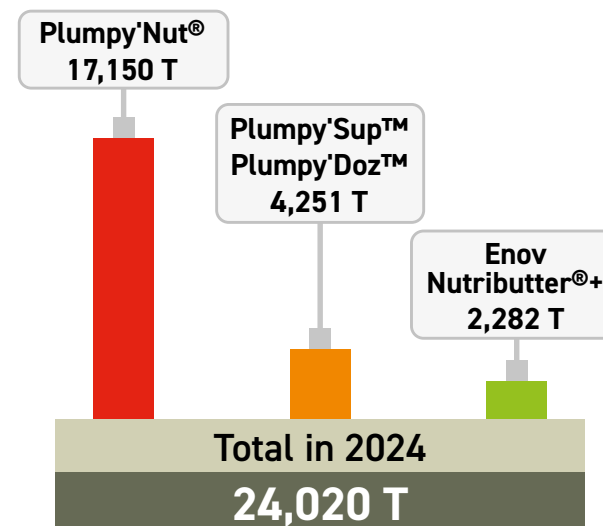
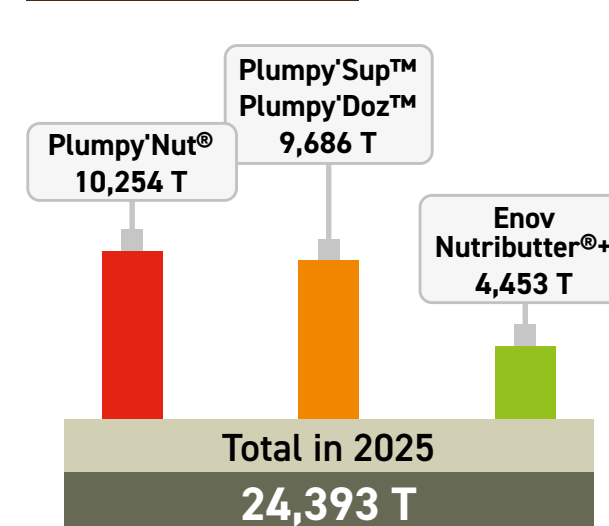
For Edesia, one of the greatest challenges in our 15-year history came with the major disruptions to funding and procurement systems that had long supported life-saving nutrition programs around the world. These disruptions greatly affected our work and resulted in major delays and disruptions to product delivery.

Despite these obstacles, we never stopped showing up. Our factory continued running, our team remained committed.

We launched a "Children Can't Wait" Campaign and our partners and donors stood beside us when children needed us most. We used our voice to advocate, we adapted, persevered, and continued delivering life-saving foods to vulnerable communities around the world.

Even in difficult times, there were bright spots. We saw extraordinary generosity, resilience, and determination from supporters, donors, and partners who refused to accept setbacks as the end of the story. As we look ahead, we remain focused on the same mission that has guided us from the beginning: ensuring every child has the chance to survive, grow, and thrive, no matter where they live.

Production volume



65 Destination countries

Main destinations: Sudan, Yemen, Gaza, Somalia

Main clients: UNICEF, WFP, USAID, U.S. State Department

Plumpy'Nut® is our RUTF solution
Plumpy'Sup™ and Plumpy'Doz™ are our supplementary foods
Enov Nutributter®+ supports child nutrition and prevention programs



2,5 millions
beneficiaries treated

A constantly cutting-edge industrial tool

Edesia continued expanding its production capacity thanks to the generous support of the Bezos Family office, with improvements aimed to create greater efficiencies, storage and ability to make preventative products. The Edesia facility generally operates 24 hours a day, six days a week, producing ready-to-use foods that can reach children quickly during emergencies and crises worldwide.



Built to the highest global standards



BRCGS Certification, Grade A++

Driving concrete environmental actions

Local sourcing



Raw materials



Sachets



Cartons

Volumes purchased from local (<300 km) or regional sources



Sustainable initiatives

Edesia continued investing in systems that help reduce waste and improve operational efficiency across the factory.

Key initiatives included:

- Reducing packaging waste
- Improving transportation efficiency
- Expanding recycling and reuse efforts
- Streamlining production processes

Humans make it possible



141 employees

42% women

58% men

28 recruitments

Nourishing the collective

Throughout the year, Edesia invested in employee growth, collaboration, and connection through programs designed to strengthen teams and support professional development.

- **Better Together Program:** Monthly cross-team meetings encouraged collaboration and relationship building across departments.
- **New Hire Buddy Program:** New employees were paired with team members to support onboarding and integration.
- **Edesia Digest:** A weekly internal newsletter shared updates, stories, and important company news.
- **Lunch & Learn:** Informal learning sessions created opportunities for employees to explore new ideas and share knowledge.



Support local institutions

Edesia continued partnering with local organizations across Rhode Island to support refugee families and strengthen community connections

Partners included:

- Dorcas International Institute
- Women's Refugee Care
- Refugee Dream Center
- Beautiful Day

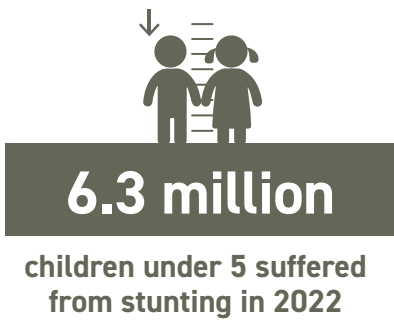
These partnerships focused on workforce development, community support, and English language learning opportunities. Edesia employees also participated in donation drives and volunteer efforts to support families in need throughout the year.





Hilina Enriched Foods

Member of the network since 2011



in
Ethiopia



Hilina Enriched Foods continues to combine industrial growth, product innovation, and environmental responsibility to combat malnutrition in Ethiopia and beyond. In 2025, the company expanded operations, strengthened sustainability initiatives, and launched new products to improve nutrition for children.

In 2024, we are proud of the progress made in delivering high-quality, nutritious food, while staying true to our commitment to sustainability, innovation and local impact.

We reached a major milestone in our growth, with a more than 65% increase in our annual production capacity, alongside the acceleration of our digital transformation through the implementation of a new ERP system.

Our environmental commitments also advanced, with the avant reduction, the introduction of dedicated sustainability policies, and the use of hydro-powered equipment.

These achievements were made possible thanks to the involvement of all our stakeholders, who helped strengthen our capabilities and support our innovation momentum.

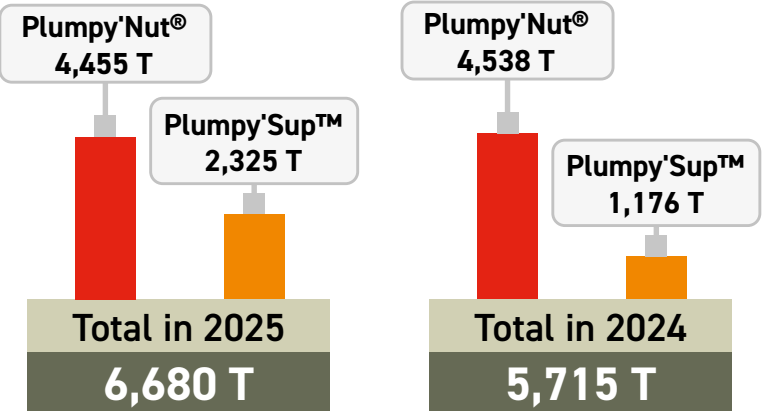
Product diversification has now become a key strategic focus to enhance food security, resilience and locally generated value.

"Nutrition, innovation, and sustainability—delivering impact for Ethiopia's children and communities".

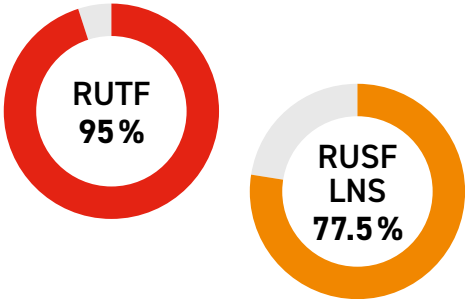


Hilina Belete
Managing Director

Production volume



Contribution to meeting
local demand



4 Destination countries

Main destinations: Ethiopia, Yemen, Somalia, Chad

Main clients: UNICEF, WFP, Catholic Relief Service, International Medical Corps



Plumpy'Nut® is our RUTF solution
Plumpy'Sup™ is our RUSF solution

A constantly cutting-edge industrial tool

To meet growing demand and improve operational efficiency, Hilina Enriched Foods has made strategic investments in its production site:

- Installation of a new production line: **from 15 to 22 metric tons/year**
- Addition of a **new roasting machine** to support the increased volume and improve process efficiency.
- Installation of **additional shelving in the warehouse** to optimize space and inventory management
- Implementation of a **new ERP system** to centralize key processes and improve operational coordination.
- Production capacity optimized through process improvements.
- Power line project to connect the factory directly to the grid, reducing reliance on generators and associated emissions.



Meeting the highest international standards



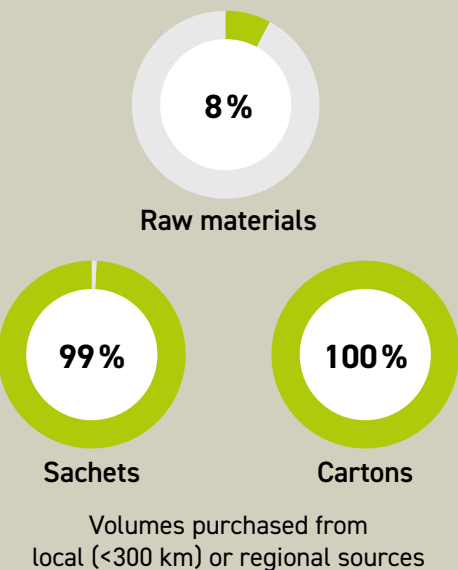
Inspection carried out in September



Version 6 certification obtained in December

Driving concrete environmental actions

Local sourcing



Sustainable initiatives

As part of its five-year objectives, Hilina Enriched Foods continues to optimize its processes and improve operational efficiency. The company is also accelerating its transition toward low-emission vehicles, increasing the use of locally processed ingredients in RUF production, and contributing to the Green Legacy Initiative through tree-planting activities in schools and local communities.

- Strengthening local value chains through the transformation of local ingredients.
- Reducing import dependency and transportation-related impact.
- Local sourcing initiatives supporting economic development within a 300 km radius of the production site.

5-Year goals

Reduce solid waste by 80%

Replace all fuel-powered vehicles with electric ones

Humans make it possible



292 employees

114 women

178 men

24 recruitments

Skills development

In 2025, a wide range of training programs was made available to Hilina Enriched Foods employees, including accident prevention, hazard identification and emergency response, Ethiopian tax regulations, and mechanical design using AutoCAD.



Nourishing the collective

Throughout the year, events such as the annual Staff Day, team meetings, and recognition ceremonies were organized to strengthen team cohesion.

Staff Day and similar gatherings are key moments to celebrate everyone's commitment together.

A commitment made at N4G 2021

100% of employees completed the workplace nutrition training program.

Goal for N4G 2025: to equip everyone with the knowledge needed to understand the basics of healthy eating and become drivers of change within their families and communities.



The VAMP project in action locally

In Ethiopia, the VAMP project is advancing through a strong collaborative ecosystem. Hilina Enriched Foods is leading the program in partnership with Haramaya University and Bless Agri Food Laboratory Services. This second consecutive year of peanut varietal trials is already showing promising results and is expected to lead to the introduction of a variety specifically suited for RUTF by the end of 2026. This represents a decisive lever for strengthening food security and child nutrition in Ethiopia.

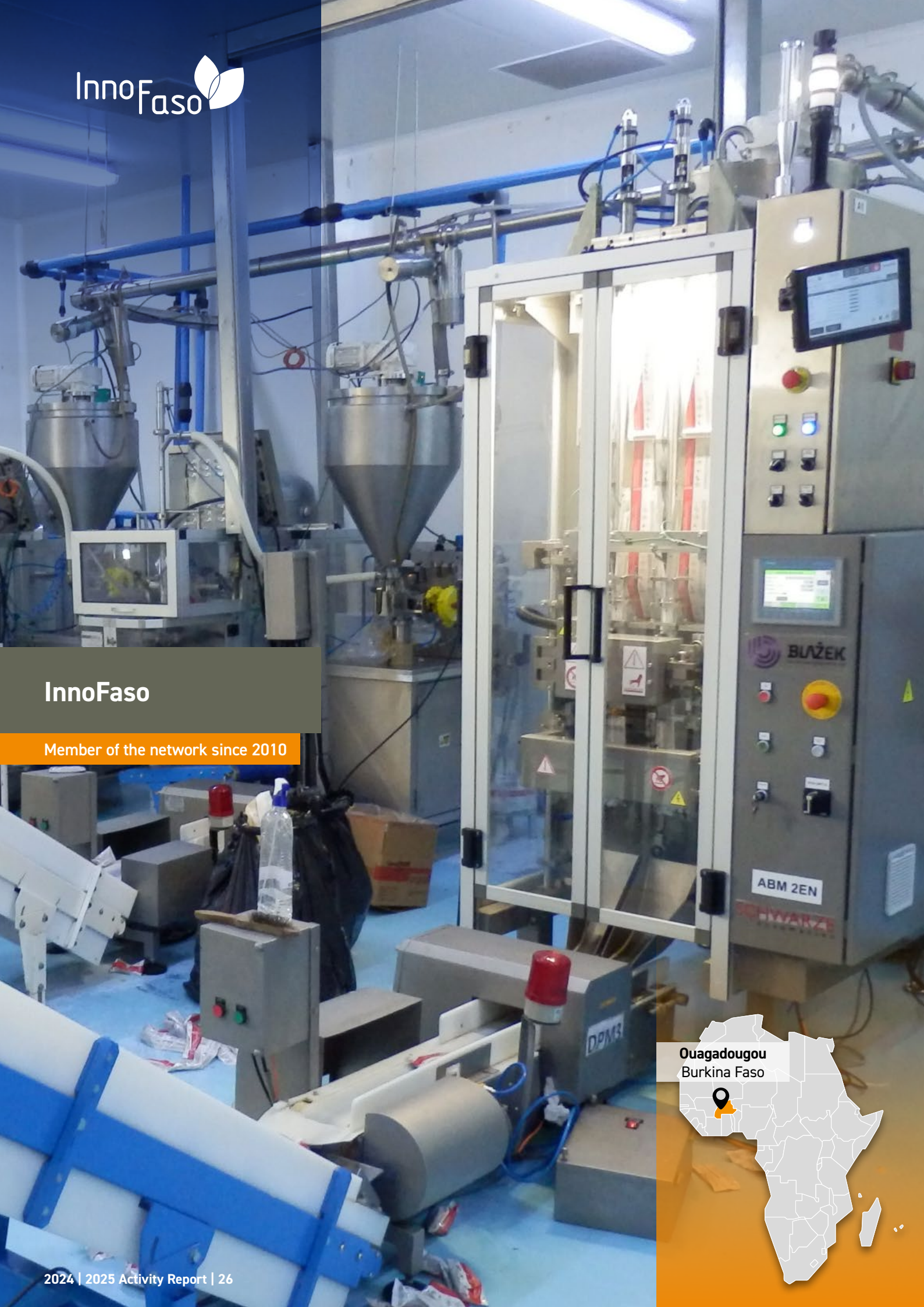


Green Legacy

A national program launched in 2019 to promote reforestation, biodiversity, and sustainable agriculture, while strengthening the country's resilience to climate change.

Each year, Hilina Enriched Foods employees plant 1,000 young trees in schools, community green spaces, and designated areas prepared by local authorities.

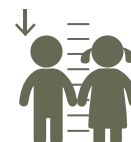




InnoFaso

Member of the network since 2010

Ouagadougou
Burkina Faso



787,000

children under 5 suffered
from stunting in 2022

in
Burkina Faso



378,200

children under 5 suffered
from wasting in 2022

Founded in July 2011 and having joined the network in October 2011, InnoFaso produces nutritional solutions aimed at preventing and treating malnutrition among children under five years old.

The company stands out through its sustainable development approach, promoting the local agri-food supply chain, particularly peanut production, which is the main ingredient of Plumpy'Nut®.

Beyond the figures, it is above all the human impact of our work that makes us proud:

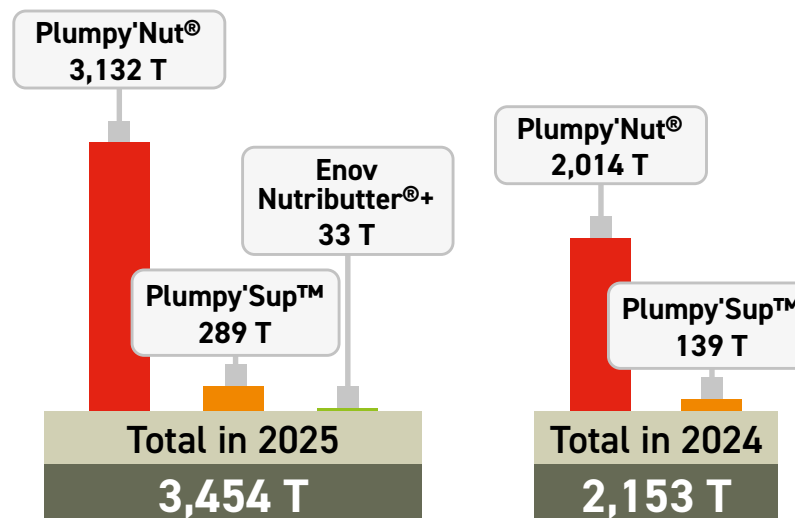
More than 3 million children suffering from acute malnutrition have been saved through our local production since 2013. In 2025, the company contributed more than CFAF 732 million in taxes to our country. More than CFAF 500 million worth of raw materials were sourced locally between 2024 and 2025, including purchasing contracts with agricultural cooperatives in Burkina Faso representing more than 3,800 producers, 65% of whom are women.

The year 2026 is shaping up to be a pivotal one: we will continue investing in industrial excellence and sustainable development. We will also continue to make InnoFaso a responsible and pioneering company in the field of nutrition in our country.

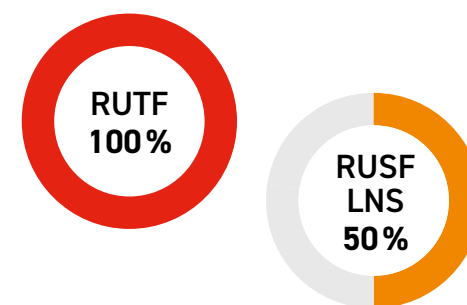


Omar Coulibaly
Managing Director

Production volume



Contribution to meeting local demand



4 Destination countries

Main destinations: Burkina Faso, Mali, Niger, Togo

Main clients: UNICEF; WFP; CAMEG; ACF; MSF



416,356

beneficiaries treated

A constantly cutting-edge industrial tool

- A new dual-lane production line has been installed at the InnoFaso site. This new infrastructure significantly increases production capacity and enables the launch of SQ-LNS Enov'Nutributter+ manufacturing.
- Production capacity has increased by 25%, rising from 4,800 MT to 6,000 MT annually, driven by the addition of a fourth production line, the modernization of mixing process automation, and the implementation of an automated oil processing system.



InnoFaso has equipped itself with Teeptrak, a digital tool used to record production stoppages and analyze recurring machine breakdowns. This helps maintain a high production rate and facilitates the daily work of production operators.

Three tablets have been installed to monitor Overall Equipment Effectiveness (OEE) and production line downtime.



Meeting the highest international standards



Follow-up audit
Version 6 certification



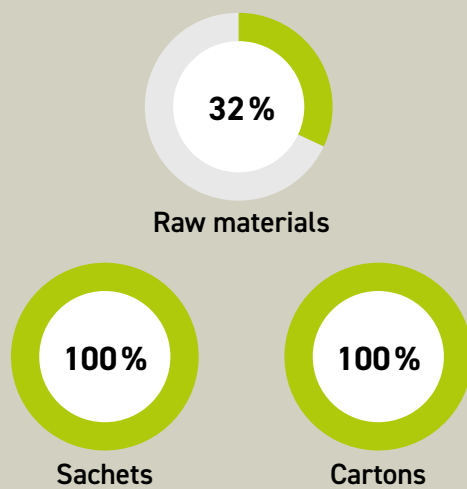
ISO 9001:2015
standard certifications



Certification B Corp

Driving concrete environmental actions

Local sourcing



Volumes purchased from local (<300 km) or regional sources

Sustainable initiatives

As part of its CSR policy, InnoFaso has initiated the installation of solar panels at its production site.

This project, implemented with the support of LuxDev / PROSSEV, is expected to reduce InnoFaso's energy consumption by 25 to 30%, strengthen its competitiveness, and lower its environmental footprint.

As part of its ESG strategy, InnoFaso has also deployed a structured waste-sorting system managed by employee representatives. This initiative has enabled more than 75% of the waste generated to be recovered and valorized, contributing to measurable improvements in environmental performance and fostering a strong internal culture of sustainability.

Humans make it possible

Skills development

InnoFaso carried out training initiatives focused on the fundamentals of good manufacturing practices, on-the-job training, onboarding of new employees, and strengthening technical skills in daily operations.

Additional sessions supported team capacity building in key areas such as hygiene, quality, personal development, and organizational skills.



Committed to workforce integration

In September, InnoFaso entered into a partnership with the Umanis Group, specialized in science, technology, and management training. The goal is to **strengthen students' employability** through internships and professional integration opportunities.



122
employees

24%
women

76%
men

5
recruitments



Nourishing the collective

Team building events were organized to strengthen team cohesion, encourage cross-functional collaboration, and foster employee engagement.

A commitment made at N4G 2021



100% of employees completed the workplace nutrition training program.

Goal for N4G 2025: to equip everyone with the knowledge needed to understand the basics of healthy eating and become drivers of change within their families and communities.

The VAMP project in action locally



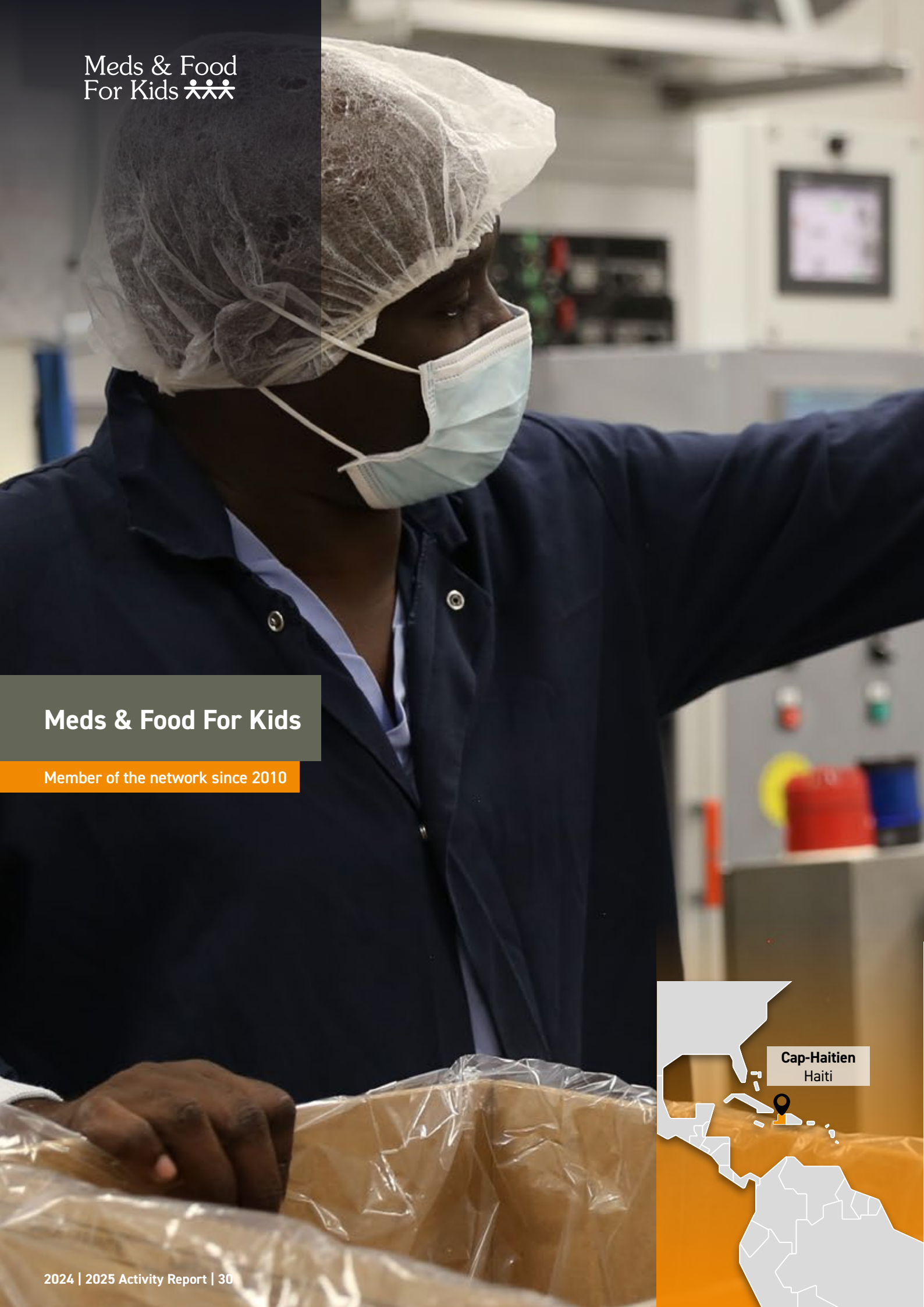
InnoFaso has played a leading role in Burkina Faso in implementing the VAMP project, achieving several concrete milestones in 2024:

- Introduction of **new peanut varieties** selected for resilience and essential fatty acid profiles suited for RUTF production.
- Training of over **8,000 farmers** in the use of Aflasafe, a biological solution that reduces aflatoxin contamination.
- Development of contract **farming partnerships** with local cooperatives to secure quality peanut supply.
- Active contribution to **strengthening the peanut value chain** in Burkina Faso, with a focus on sustainable and inclusive structuring.
- Collaboration with the **2Scale incubator** to strengthen farmer professionalization and promote a more equitable agricultural model.

Through these efforts, InnoFaso is helping build a **strong local supply chain** that addresses nutritional needs while creating **economic opportunities** for rural communities.

Meds & Food For Kids

Member of the network since 2010



in
Haiti



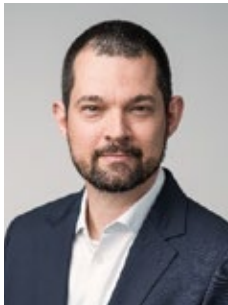
Meds & Food for Kids (MFK) is a Haitian NGO committed to fighting malnutrition. Through sustainable production, it also helps drive local economic development. MFK partners with local farmers to improve the quality and yield of peanut crops, which are essential for producing nutritional solutions.

The humanitarian landscape in Haiti - and around the world - is changing rapidly. In the past year, many organizations have lost funding, widening the gap between the needs of vulnerable families and resources available to support them. Moments like this reveal that lasting solutions are not built on short-term aid. They are built on strong local institutions, trusted partnerships, and the capacity of communities to lead their own future.

At Meds & Food for Kids, that conviction guides our work. In 2025, our team expanded treatment for children facing severe malnutrition, strengthened farmer training programs, and deepened partnerships that strengthen local food systems

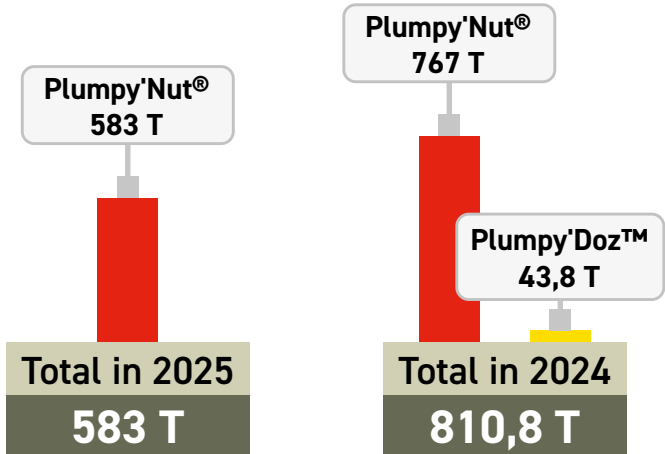
At the same time, our role in Haiti's health infrastructure increased. MFK became the primary logistics partner for the Haitian Ministry of Public Health and Population (MSPP), helping warehouse and deliver essential nutrition products, medicines, and clinic supplies to health facilities serving nearly half the country.

But our work is not only about responding to the challenges of today. It is about building systems that endure. Every stage of our work is designed to strengthen local capacity and create a future where communities are more resilient, more self-sustaining, and better equipped to care for their own children.



Chris Greene
Managing Director

Production volume

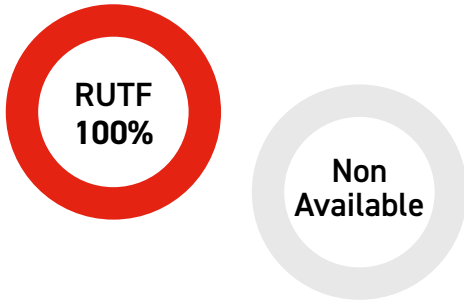


Destination country: Haiti

Main clients : UNICEF, WFP, Government

Plumpy'Nut® is our RUTF solution
Plumpy'Doz™ is our RUSF solution

Contribution to meeting
local demand



A cutting-edge industrial tool combining performance and sustainability

MFK transitioned to solar power in March 2023. Now, an average of 92% of the factory’s energy is produced by solar power. Before the installation of the solar power system, MFK powered the factory with a diesel generator. The results of running the factory on solar power for nearly three years include:

- 974 megawatt hours of power produced by solar;
- Reduction in the factory’s carbon footprint by 685 tons of CO₂ emissions.

Running the factory with solar power ensures MFK is able to produce RUTF despite frequent external obstacles to generating power such as roadblocks and diesel shortages.

Last-mile Distribution

MFK increased last-mile delivery to clinics across the five departments of Northern Haiti, a region with rugged mountain terrain that impedes travel and often prevents consistent supply access. This new initiative allows MFK to reach remote health facilities more reliably and ensures that lifesaving RUTF arrives where it is needed most.

It also enables MFK to support the MSPP more effectively by delivering RUTF and other clinical and humanitarian supplies directly to clinics, helping ensure that children suffering from severe acute malnutrition can receive treatment without interruption.

Meeting the highest international standards

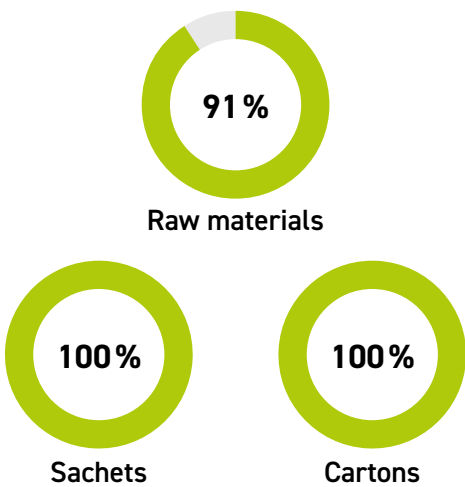


Certification FSSC 22000 - version 6



Driving concrete environmental actions

Local sourcing



Volumes purchased from local (<300 km) or regional sources

Meds & Food for Kids trained 655 farmers on best practices for peanut cultivation in 2025.

This knowledge, combined with sustainable and locally rooted farming practices, helps Haitian families gain greater autonomy and build **long-term resilience in their access to nutritious food.**

Fostering autonomy



Humans make it possible



88 employees

38% women

62% men

4 recruitments



Skills development

Employees at MFK’s factory in Haiti participated in training on 17 topics including the culture of food safety and collective responsibility, allergen management, emergency preparation and responsiveness, and management of non-conformities and alerts.

Nourishing the collective

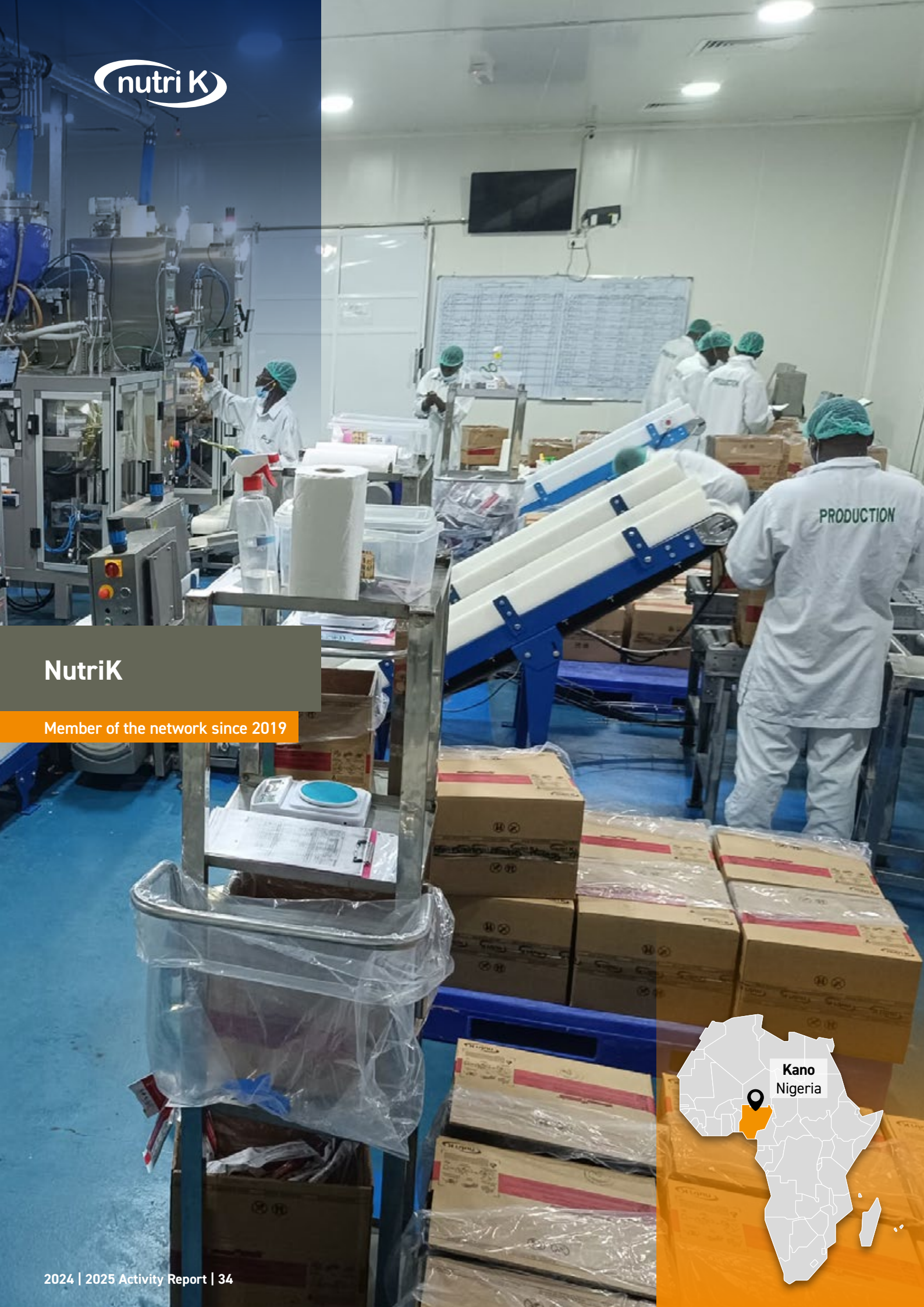
MFK employees participated in team activities including a new English Club, Zumba classes, and a soccer tournament. Team members also enjoyed a brunch on May 1, Agriculture and Labor Day in Haiti.



Supporting community health systems

52 nurses, both women and men, received training to improve the diagnosis and treatment of severe acute malnutrition, helping strengthen the impact of local health facilities.





NutriK

Member of the network since 2019



12.1 million

children under 5 suffered from stunting in 2022

in
Nigeria



2.2 million

children under 5 suffered from wasting in 2022

Located in Kano, in one of the regions most vulnerable to malnutrition, NutriK makes Plumpy® products accessible in Nigeria as well as in neighboring Sahelian countries such as Niger and Chad. In this hard-to-reach area, the company plays a leading role in both public health and economic development.

2024 will be remembered as an exceptional year for NutriK. Thanks to the unwavering commitment, availability, and adaptability of our teams, we achieved a record: 8,000 metric tons produced and almost entirely distributed.

This performance made it possible to meet urgent needs in Nigeria and neighboring countries, where malnutrition remains a daily challenge.

Our industrial facility, compliant with nutritional standards and international quality requirements, and largely supported by Nutriset Group, benefits from the growing mobilization of states and governments, encouraged by active advocacy for nutrition.

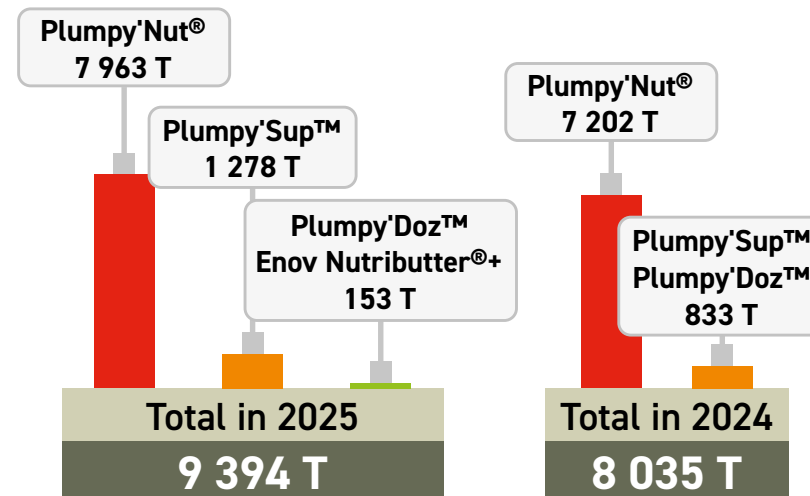
In 2025, we will keep building on this momentum. More than ever, our goal is clear: produce more, distribute faster, and strengthen our impact where needs are most urgent.

Every product we manufacture is another step toward a world where malnutrition is in decline.

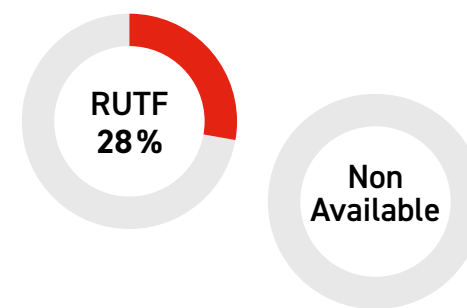


Abdoukader Yonli
Managing Director

Production volume



Contribution to meeting local demand



4 Destination countries

Main destinations: Nigeria, Chad, Niger, Cameroon

Main clients: UNICEF, ALIMA, MSF (Médecins Sans Frontières)



522,021

beneficiaries treated

A constantly cutting-edge industrial tool

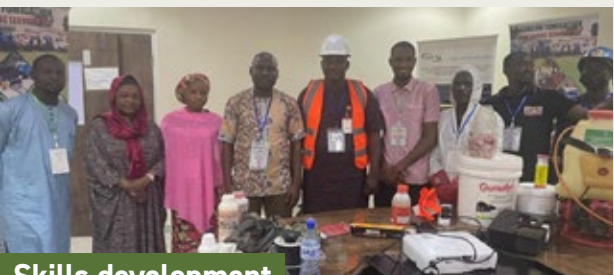
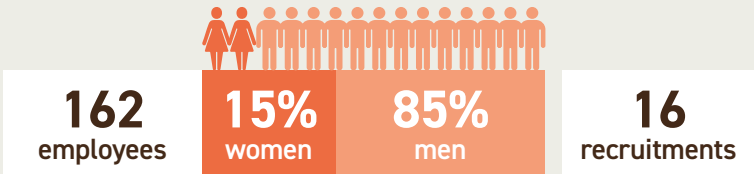
In 2024, NutriK reached a new milestone in its development with a **€2 million loan from Proparco**, the private sector arm of the French Development Agency (AFD).

This strategic financing will enable NutriK to **increase its production capacity for Ready-to-Use Therapeutic Foods (RUTF)**, essential in the fight against child malnutrition. It is part of the public initiatives FARM (Food and Agriculture Resilience Mission) and Choose Africa 2, which support African SMEs, particularly in the most vulnerable areas.

Meeting the highest international standards



Humans make it possible



Skills development

85% of employees received at least one training session in areas such as safety, leadership, management, and quality.

Nourishing the collective

NutriK implemented several initiatives to strengthen company culture and employee commitment, including a program on values and mission, diversity and inclusion initiatives, employee surveys, team-building days, a suggestion box, and a well-being at work program.



Support local institutions

NutriK strengthened its local presence through several impactful initiatives, including the donation of **50 cartons of Plumpy'Nut®** to a university hospital, the delivery of **50 chairs** to the Kano State Zonal Inspectorate, and the planting of **1,000 trees** in schools and communities. These initiatives reflect its commitment to health, education, and the environment.

Driving concrete environmental actions

Local sourcing



Sustainable initiatives

NutriK invested in reducing the environmental footprint of its site and improving working conditions by upgrading its equipment with more sustainable solutions:

- Installation of solar panels on part of the site and in the administrative offices, reducing energy consumption by 6 to 10%.
- Introduction of electric forklifts and stackers for cleaner logistics operations.
- Implementation of a waste sorting program at source.
- Monitoring of water consumption and implementation of measures to limit waste.
- Collaboration with a service provider to establish a carbon footprint assessment as a basis for defining an action plan towards the global goal of carbon neutrality by 2050.



The VAMP project in action locally

To comply with the latest Codex Alimentarius specifications and strengthen the local peanut sector, NutriK continued to advance the VAMP initiative. Trials conducted under real conditions across **11 agroecological sites in northern Nigeria have delivered promising results**. Carried out in partnership with New Mexico State University, this work aims to introduce new peanut varieties into Nigeria's national catalog.

The project is now entering its final phase, with a last series of field trials scheduled for 2025. Seed approval by Nigerian authorities is expected by the end of 2025.





Nutriset

Member of the network since 2022

Founded in 1986 and a pioneer in the fight against malnutrition, Nutriset launched the PlumpyField® network in 2005. Following the reorganization of Nutriset Group in 2021, the company became a network member in January 2022. Based in Normandy, near Rouen, France, Nutriset serves as an operational center of excellence and a model plant for the entire PlumpyField® network. At the forefront of industrial expertise in agility and quality, the company can respond swiftly to major humanitarian crises thanks to its high production capacity.

For 40 years, Nutriset has been developing a range of products addressing multiple forms of malnutrition to meet the needs of diverse populations, including infants, children, pregnant and breastfeeding women, patients, and the elderly.

Against the backdrop of a significant slowdown in funding dedicated to the fight against malnutrition, 2025 was marked by the acceleration of our transformation plan.

By its very nature, this cross-functional corporate initiative engages all our teams across every level of the organization.

It is built around several key priorities: a thorough review of our organization, cost optimization, the diversification of our products and services portfolio, the strengthening of our field presence to better understand challenges and needs, and a constant pursuit of added value and collective performance.

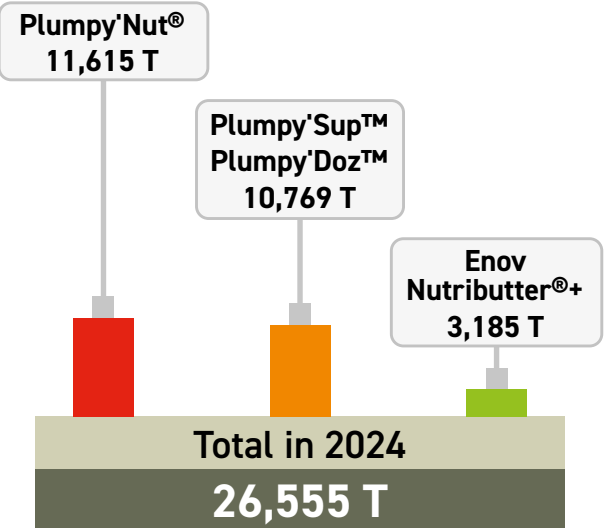
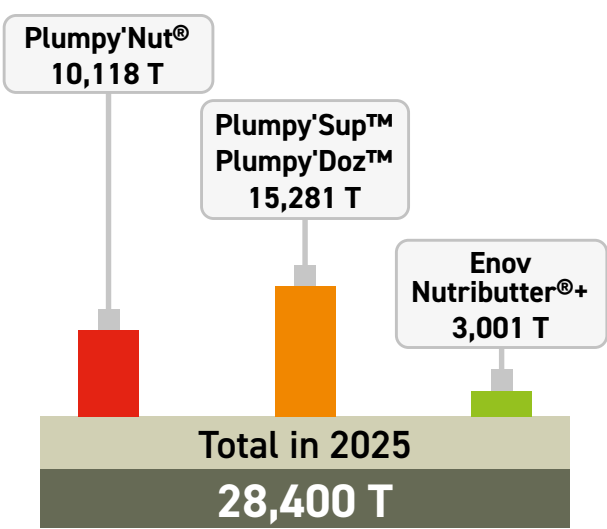
Within this framework, new approaches and innovative models are emerging, with the ambition of delivering solutions that are adapted to a rapidly changing environment.

More than ever, our mandate remains at the heart of our commitment and serves as the guiding principle of our collective mobilization in addressing these challenges.



Sébastien Decubber
Managing Director

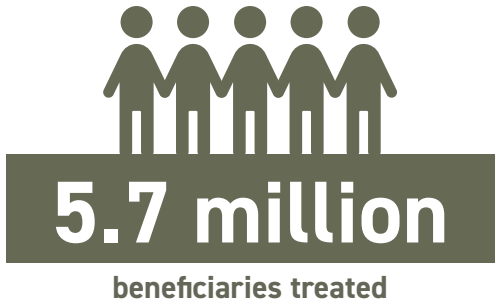
Production volume



96 Destination countries

Main destinations : Yemen, Cameroon, Sudan, Chad

Main clients : UNICEF, WFP, Save The Children



Plumpy'Nut® is our RUTF solution
Plumpy'Sup™ and Plumpy'Doz™ are our RUSF solution
Enov Nutributter®+ is our SQ-LNS solution

A constantly cutting-edge industrial tool

In 2024, Nutriset made several investments to improve productivity, to make daily operations easier for production teams, and to strengthen economic performance:

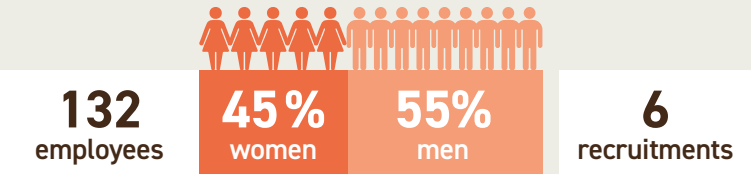
- **Deployment of Excellence 4.H** as a reference framework to structure operations. This approach is built on a coherent set of methods, routines, and tools designed to enhance responsiveness, reliability, and continuous improvement.
- **Adoption of the Mercateam solution**, a collaborative digital tool designed to manage and track skills, certifications, and training.
- **Installation of a new collaborative robot**, named Plump-E, to reduce the physical demands of palletizing.



Meeting the highest international standards



Humans make it possible



Skills development

A total of **2,726 hours of training** were delivered, averaging **16 hours per employee**. The sessions covered various topics, including workplace health and safety, technical skills, management, languages, and food safety/hygiene.



Committed to workforce integration

Nutriset joined the **HOPE program** (Housing, Orientation, Path to Employment) and welcomed **8 trainees** as part of a certified training program combined with their first professional experience within its teams.

With the support of committed partners, these trainees were able to develop technical skills and prepare for **long-term integration into the workforce**.



Nourishing the collective

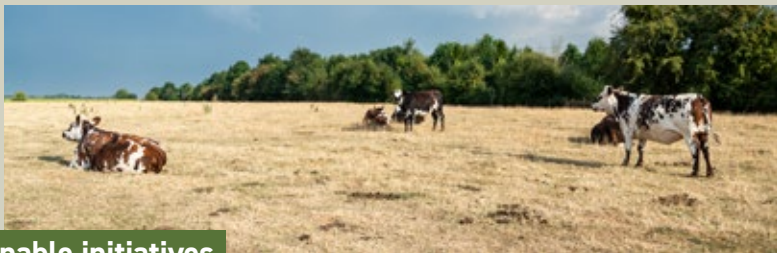
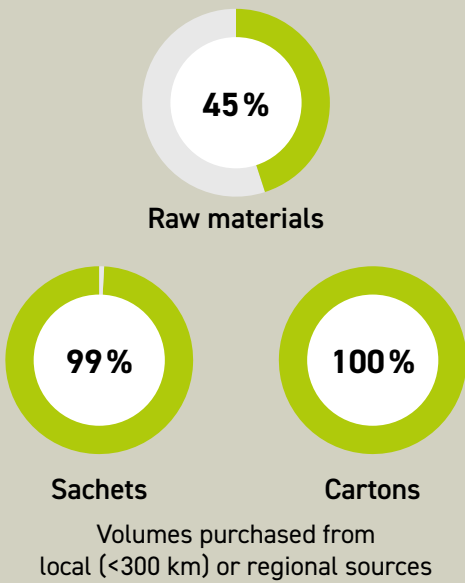
At the start of the year, a seminar on the theme of people was held to review the past year and present the upcoming roadmaps. **16 Human Factor Frescoes** were conducted simultaneously to strengthen both individual and collective capacity for action.



For **DuoDay**, the national day dedicated to the inclusion of people with disabilities, Nutriset teams welcomed 4 participants for an immersive experience across different roles within the company.

Driving concrete environmental actions

Local sourcing

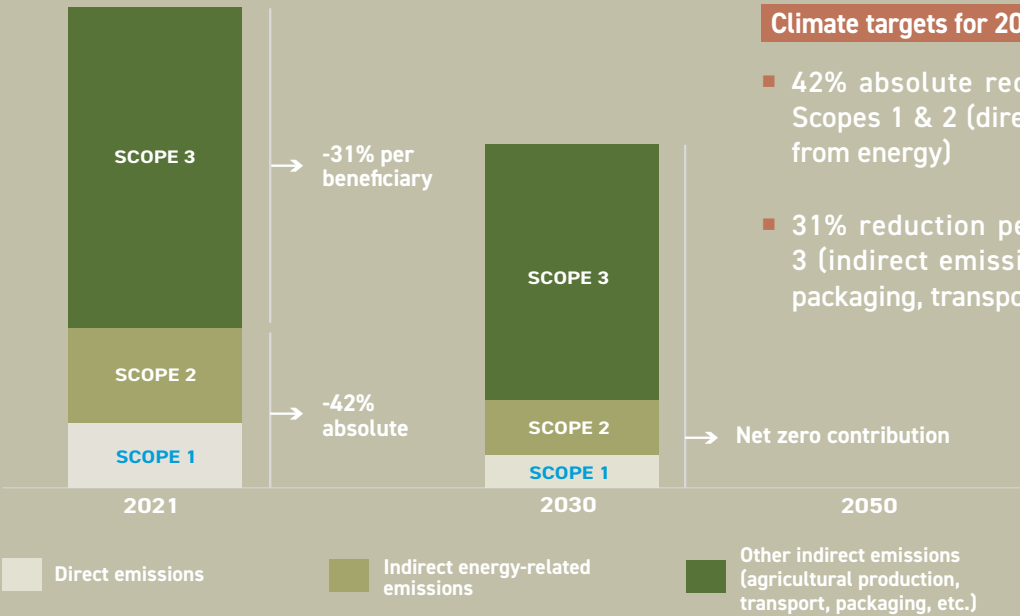


Sustainable initiatives

Nutriset has defined its climate strategy for the coming years, aiming to **contribute to carbon neutrality by 2050** in line with the Paris Agreement.

In 2023–2024, the company followed the **ACT (Assessing low Carbon Transition) methodology**, a recognized framework that helped develop a **structured and ambitious roadmap** built on complementary action levers:

- **Product**: eco-design, waste reduction, logistics optimization
- **Energy**: energy efficiency, more sustainable sources
- **Raw materials**: diversification, responsible sourcing
- **Transport**: alternative modes of transport, biofuels
- **Partnerships**: collaborative projects with stakeholders



This strategy reflects a strong commitment to transformation and responsibility in the face of the climate emergency, at the heart of the Nutriset Group's mission.



NUTRIVITA

Nutrivita Foods

Member of the network since 2010



37.4 million

children under 5 suffered
from stunting in 2022

in
India



21.9 million

children under 5 suffered
from wasting in 2022

Nutrivita Foods manufactures nutritional solutions to address the challenges of malnutrition in India and across Asia. Its strategic location and local agricultural partnerships ensure reliable and responsible sourcing. Committed to making nutrition accessible and sustainable, the company combines industrial expertise, local roots, and social impact, driving sustainable development through various projects.

In the challenging global environment we move forward with even greater resolve. Our work goes beyond addressing deficiencies.

Behind every sachet of the product, lies a deeper intention: to make a measurable difference in real lives.

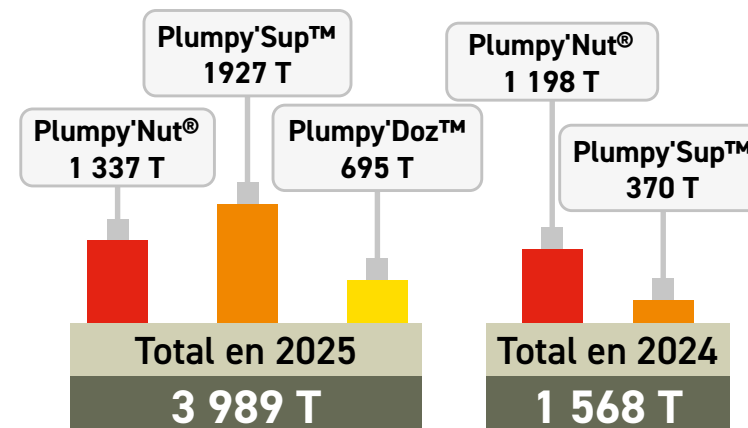
To our dedicated team, our valued partners, and every individual who shares our belief that good nutrition should be within everyone's reach — your commitment fuels this mission.

Let's make this year one that truly matters.
With gratitude and determination.



Shailesh Purohit
Managing Director

Production volume



Contribution to meeting local demand

Non Available

Non Available

10 Destination countries

Main destinations: Afghanistan, Somalia, Kenya, United Arab Emirates

Main clients: WFP, UNICEF, MSF, AAH, Techno Relief, IFRC, Helen Keller International, MOH Lesotho



1,773,783

beneficiaries treated

A constantly cutting-edge industrial tool

- **Industrialization and commercialization** of LNS-MQ (Plumpy'Doz) and LNS-SQ (Enov Nutributter+).
- **Installation** of the OTPL packing machine through the retrofitting of the previously non-operational filling and packing machine, which is currently under validation. This upgrade is expected to increase production efficiency by 10–15%.
- **Installation** of a new conveyor belt equipped with a buzzer mechanism to verify the gross weight of cartons.
- **Installation** of an RO water filtration unit to provide clean water for cleaning, washing, and drinking purposes.



Meeting the highest international standards



Version 6 certification



Halal certification follow-up audit



Microbiology laboratory follow-up audit

Driving concrete environmental actions

Local sourcing



Raw materials



Sachets



Cartons

Volumes purchased from local (<300 km) or regional sources

Sustainable initiatives

Nutrivita has also joined forces with Nutriset Group to contribute to achieving global sustainability objectives, **in line with the requirements of the European CSRD** (Corporate Sustainability Reporting Directive).

This commitment reflects a shared determination to **integrate environmental, social, and governance (ESG)** considerations into the core of industrial and managerial practices, with a focus on transparency, progress, and measurable impact.



Humans make it possible



108 employees

9% women

91% men

8 recruitment

Skills development

Nutrivita has continued to implement an active skills development policy by providing employees with regular training on hygiene, food waste reduction, Good Manufacturing Practices (GMP), and ERP systems (BatchMaster).



Nourishing the collective

Throughout the year, events such as the annual staff day, team meetings, and recognition ceremonies were organized to strengthen team cohesion.

We participate in local cultural festivals and activities (Ganesh Festival, Diwali), organize team-building activities through employee picnics, and promote collaborative working.

Support local institutions

In 2025, Nutrivita strengthened its social commitment through concrete actions supporting skill development for vulnerable populations, healthcare, as well as inclusion and empowerment across all genders. Through its contributions and partnerships, Nutrivita supports high-impact social initiatives aimed at promoting education, access to healthcare, and equal opportunities.

- **Support to Jagruti Blind School for Girls**, a residential school for girls aged 7 to 18, to promote education and skills development.
- **A contribution to the pediatric oncology department of Tata Memorial Hospital** to support the care of children with cancer.
- **A contribution to the PM CARES Fund**, supporting disaster relief and emergency management initiatives.
- **Support to the primary school in Bhore** through the "Welcome to the School" initiative, promoting access to education.
- **Support to GHAR**, an orphanage for girls located in Pune.
- **Support** to educational and skills development programs led by **Mahesh Forum Charitable Trust**.



Member of the network since 2011
Samil Industrial

Suez Canal
Egypt



Founded in 2011, Samil emerged from a joint initiative between the Yagoub and Nutriset family companies to combat malnutrition in Sudan and improve the health of the most vulnerable children. Drawing on the Yagoub Group's industrial expertise, a modern factory was soon established in Khartoum, meeting a significant share of the country's needs for ready-to-use therapeutic foods (RUTF).

Two years ago, in 2023, Samil stood at one of the most difficult moments in its history. Our factory in Sudan, the very heart of our operations, was reduced to ashes by the conflict. Decades of dedication, hard work, and investment seemed to vanish overnight. For many, that might have been the end of the story.

But for us, it was the beginning of a new chapter.

Because Samil was never just a factory. Samil was—and remains—a mission: to fight malnutrition, to save children's lives, and to stand by our farmers and communities. That mission could not be burned down.

With resilience in our hearts and persistence in our actions, we chose not to give up. We rebuilt. We adapted. We carried the spirit of Samil across the borders to Egypt, where we began once again—this time stronger, more determined, and more prepared than ever before.

The new Samil factory in the Suez Free Zone is more than just a facility. It is a symbol of hope, a statement of resilience, and proof of what is possible when purpose drives perseverance. Every brick, every machine, every new carton of RUTF produced here is a testament to the strength of our people, our partners, and our mission.

Today, as we look ahead, we do so with pride. Samil is not defined by loss, but by how we rise after loss. We are building not only for ourselves, but for every child who needs nutrition, for every farmer who needs opportunity, and for every community that needs hope.

We have shown that resilience is not just a word—it is the foundation of who we are. And with persistence, collaboration, and compassion, Samil will continue to serve its mission for generations to come.



Hisham Yagoub
Managing Director



2.6 million

children under 5 suffered
from stunting in 2022

in
Sudan

3.2 million

children under 5 suffered
from wasting in 2022



2022 - 2023



In May 2023, Samil's facility was completely burned to the ground as a result of the civil war, which continues to affect millions of people in Sudan and across the region

2024



8,000 metric tons of
production capacity
Restart Oct.2025



446,712

beneficiaries treated in 2022

3

Destination countries

Main destinations: Sudan, South Sudan, Tchad

Main clients: UNICEF, WFP, Save the Children

A certified production site scaling up its operations

- Following a major reconstruction and redevelopment phase, SAMIL continues to expand its production site to ensure compliance with the highest international standards.
- SAMIL is now FSSC 22000 certified and approved by the NAFSA, marking a major milestone in strengthening quality and food safety standards.
- The factory is continuing its scale-up phase through the gradual transition to a three-shift operation, supported by intensive operator training to ensure safety, efficiency, and operational excellence.

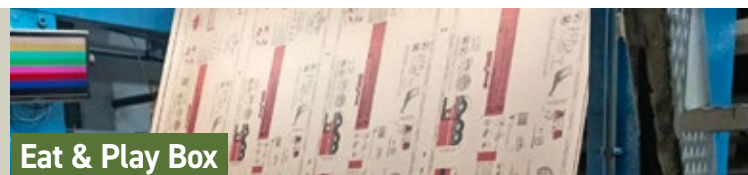
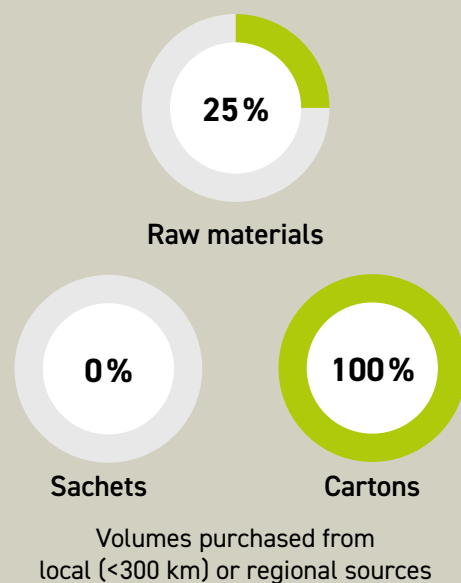


Meeting the highest international standards



Driving concrete environmental actions

Forecasted local sourcing for Oct 2025



Eat & Play Box

As part of its renewed operations, Samil is taking an innovative step and will introduce the Eat & Play Box into its Plumpy'Nut production.

This smart packaging combines efficient logistics with playful, educational content, helping to support both the cognitive and physical development of malnourished children.



Samil rises again, driven by its teams



- On April 22, 2025, SAMIL celebrated the official inauguration of its Suez factory in the presence of government representatives, international organizations, and diplomatic partners.
- This event symbolizes a major milestone in SAMIL's revival and in the continuation of its mission to fight malnutrition across the region.
- In the face of conflict-related challenges, the dedication and commitment of SAMIL's teams have ensured business continuity and enabled the rebuilding of the company's industrial capacities.

VAMP project deployment in Sudan

Despite the disruption caused by conflict, Samil has demonstrated unwavering commitment to strengthening Sudan's peanut value chain.

As an early adopter of high-oleic peanut varieties through agronomic trials with New Mexico State University and local partners, Samil resumed field activities in 2024 with a dedicated farmer cultivating 5 acres.

Today, Samil is scaling up its efforts through contract farming, strengthening local agricultural partnerships and contributing to a resilient, nutrition-focused supply chain in Sudan.



Aflasafe

In partnership with IITA, the International Institute of Tropical Agriculture, and local partners, Samil launched the Aflatoxin Mitigation Project in 2020 to develop an Aflasafe product tailored for Sudan.

In 2022 the project successfully developed the biocontrol product Aflasafe SD01 and applied for provisional registration with the National Pesticide Council.

After a pause in 2023 due to the war, the Aflasafe Sudan Project has since resumed and continues, reinforcing efforts to ensure safe, aflatoxin-free peanuts.



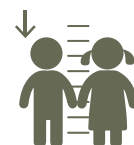


Tanjaka Food

Member of the network since 2009



Antananarivo
Madagascar



1.6 million

children under 5 suffered
from stunting in 2022



360,000

children under 5 suffered
from wasting in 2022

in
Madagascar

Driven by the ambition to fight malnutrition in a lasting way, Basan Group, a leading agri-food company in Madagascar since 1963, launched Tanjaka Food, a new brand dedicated to producing nutritional solutions. Its goal is to make products for the prevention and treatment of malnutrition accessible to local NGOs and neighboring countries.

Since 2009, Tanjaka Food, based in Madagascar, has been actively contributing to the fight against malnutrition both nationally and across the region.

As part of the initiative led by Basan Group, the company has launched a corporate social responsibility program to build a more sustainable business.

This program is structured around ESG criteria:

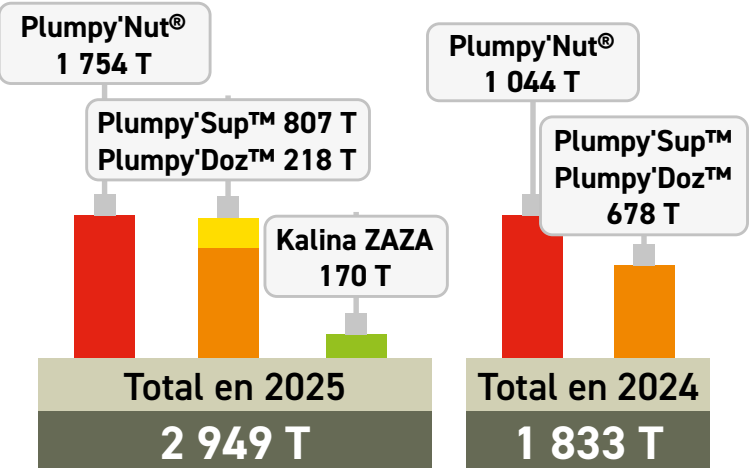
- **Environment:** reducing the environmental footprint of its operations
- **Social:** improving the living and working conditions of the communities involved
- **Governance:** strengthening ethics, transparency, and sound management practices.

Through this approach, Tanjaka Food implements concrete actions to maximize its positive impact while preserving natural resources and supporting stakeholders across its value chain.

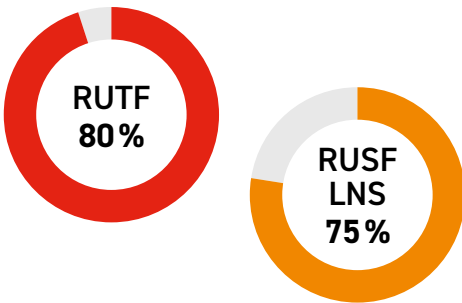


**Randianina
Rasoamiaramanana**
Managing Director

Production volume



Contribution to meeting
local demand



4 Destination countries

Main destinations : Madagascar, Mozambique, Zimbabwe, Eritrea

Main clients : UNICEF, WFP, Government



183,800

beneficiaries treated

Plumpy'Nut® is our RUTF solution
Plumpy'Sup™ and Plumpy'Doz™ are our RUSF solutions

A constantly cutting-edge industrial tool

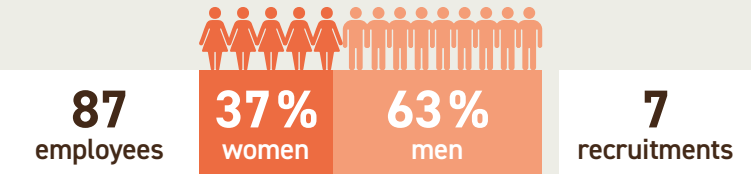
Tanjaka continued its efforts to improve the efficiency of its industrial processes through the digitalization and optimization of its production lines:

- **Digitalization of quality control tools** by replacing paper forms with interactive digital records. Where 1,000 paper forms were completed each week, there are now 250 centralized digital records enabling real-time monitoring, improved traceability, greater responsiveness, and enhanced data security.
- **Standardization of packaging machines**, which has **doubled the production capacity** for LNS-MQ and LNS-SQ products.

Meeting the highest international standards



Humans make it possible



Skills development

8 employees received specialized training on topics such as Excel, management, quality with the FSSC 22000 V6 certification, and maintenance.



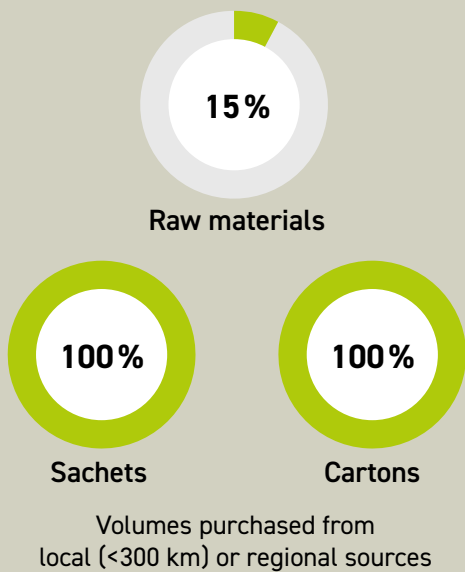
Nourishing the collective

Initiatives were implemented to promote company culture, strengthen internal cohesion, and support employees in their daily lives: merit scholarships for employees' children, team-building activities, factory celebration, distribution of gift bags, awards for children who passed their exams, participation in the Ankizy Generation program, and solidarity initiatives offering rice and blankets at preferential prices.



Driving concrete environmental actions

Local sourcing



Involving employees

Tanjaka teams came together for a reforestation and team-building day at Sisaony Park, near Antananarivo. On this occasion, **500 trees were planted** over an area of 3,500 m², with the goal of achieving a **90% survival rate** through regular monitoring.



Sustainable initiatives



- To reduce the environmental impact of its industrial activities, Tanjaka implemented several concrete actions:
- Installed more than **1,000 solar panels** at its industrial site, now covering **20% of its energy needs**.
 - **Closely monitored** energy, electricity, and water consumption.
 - Achieved a significant **reduction in annual water consumption**, from **1,100 m³ to 960 m³ in 2024**, thanks to a water recirculation process within the plant's facilities.
 - **Strengthened waste management** through source separation and recycling initiatives.

A total of **1,250 kg** of used plastic film was collected for recycling and transformed into bags in partnership with a local company. This concrete initiative helps reduce non-recovered waste and is fully in line with a circular economy approach.



You are an entrepreneur or an institution
committed to agri-food and nutrition issues,
based in a country affected
by these challenges.

You want to join a unique and dynamic network
dedicated to the fight against malnutrition.
Feel free to contact the PlumpyField® network.

"Serving such a unique global network
is a true privilege.
Being part of it is both a contribution and an
opportunity to join an exceptional journey."



Julien Chabanet
PlumpyField® Network coordinator
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plumpyfield.com

All data related to malnutrition are drawn from
[The State of Food Security and Nutrition in the World \(SOFI\) Report – 2024](#)



PlumpyField
with Nutriset

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